

Federal Agency Profiles

Defense Logistics Agency – *Account Planner* 

November 9, 2021



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- » Procurement
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### Methodology



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### Methodology

- » Strategic plans outline the budget by agency strategic goal when available. In cases where budget by strategic goal is not available the department/agency strategic goals and objectives are provided.
- » Employee data represents civilian employees only (it does not include contractors or military enlisted personnel) as reported by federal agencies to the Office of Personnel Management.
- » Total agency budgets represent highlighted portions of a department's / agency's budget authorization as posted on the Government Printing Office website, or from the agency's own Budget Briefs and/or Congressional Budget Justifications.
  - » Total agency budget authorization data represents discretionary budget data only. It does not include offsetting fees, mandatory fees, service fees, etc., unless stated otherwise.





## Methodology (Cont)

- » Listed opportunities constitute the leading opportunities from this department / agency, sorted by value, tracked by GovWin IQ . All reported opportunities are based on publicly available information.
- » Each year GovWin IQ forecasts the IT spending of the Executive Branch agencies over a five fiscal year period\*. GovWin IQ's forecast is produced using the following sources:
  - » The President's Fiscal Year budget request & supporting documentation
  - » Economic Forecasts
  - » Congressional documents
  - » Legislative and policy documents
  - » OMB A-11 circular, IT Portfolio, and Exhibit 300s
  - » Agency budget documentation, reports and strategic plans
  - » Deltek GovWin IQ databases
  - » Federal Procurement Data System (FPDS) data
  - » Industry articles and publications
  - » Interviews with agency officials and industry experts and thought leaders
  - » Public statements of federal IT executives



### Methodology (Cont)

- » Federal Information Security Modernization Act (FISMA) compliance scores and explanations are reported by each Executive branch agency and issued in the Annual Report to Congress on the Implementation of the FISMA Modernization Act of 2014. No scores were reported for the Department of Defense.
- All parts of a department's / agency's buying behavior is figured using reported spending through the current fiscal, as reported by FPDS.
- » FPDS spending is current as of the listed date and is refreshed during each update.
- » Leading contractors are determined using data from (FPDS) and sorted by value.
  - » Leading contractors under specific types of spending are determined by the total obligations of Product Service Codes (PCS) mapped to each specific spending type.
- » Government-wide initiatives are programs all Executive branch agencies must participate in as mandated by the White House. The President's Management Agenda was revised at the beginning of the current administration and provides its long-term vision to reform government functions. The plan's Cross Agency Priority Goals specify the areas where agencies will focus to meet the administration's overall objectives. The President's Management Agenda is publicly available at the Performance.gov website.





### Account Summary



### **DLA Organization - Summary**

» Headquarters: 8725 John J Kingman Road, Fort Belvoir, VA 222060

#### Leadership:

- » **Director:** VADM., Michelle C. Skubic
- » Chief Information Officer: George Duchak
- » Director, DLA Acquisitions: Mr. Mathew Beebe

Additional points of contacts & deeper lower level office coverage are available on <u>GovWin IQ's Defense Logistics Agency</u> <u>Organization Chart</u>

Source: DLA, President's Budget Request FY 2022, OPM, OMB, FPDS

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**▼-3.0**%

▼-0.1%

Contract

Spending

(2019-20)

Employment

### **DLA Mission**

#### » Mission Statement:

Deliver readiness and lethality to the Warfighter Always and support our nation through quality, proactive global logistics

#### » Vision Statement:

As the Nation's Combat Logistics Support Agency and valued partner, we are innovative, adaptable, agile, and accountable – focused on the Warfighter Always

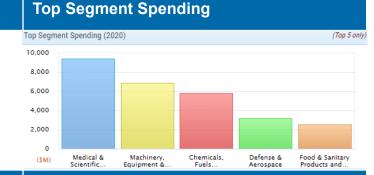


Source: DLA, FY 2021-2026 Strategic Plan

### **DLA Agency Contracting Summary**

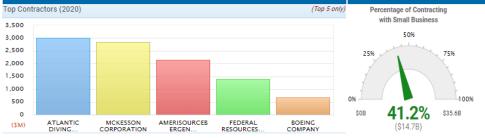
#### Contract Spending vs. Discretionary Budget Authority

DLA does not publish a total, discretionary budget authority.



Top Contractors





% Goal Actual Socioec, Status Service Disabled \$1.1B 3.1% 😋 3.0% Veteran Owned Certified HUBZone \$775M 2.2% 3.0% Small Business Women Owned \$1.5B 4.2% 5.0% Small \$2.1B 5.8% S 5.0% Disadvantaged Business Source: FPDS Indicates goal achieved

Source: DLA, President's Budget Request FY 2022, OPM, OMB, FPDS



### **DLA Strategic Plan**

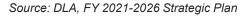
Strategic Goals	Strategic Objectives			
Warfighter First	<ul> <li>Improve end-to-end readiness and cost-effectiveness in support of Combatant Commander Campaign Plans and Integrated Contingency Plans in competitive and contested logistics environments</li> <li>Partner with customers at the wholesale and retail levels to address Service-specific challenges and develop solutions</li> <li>Proactively support the DoD Nuclear Enterprise and Space Enterprise</li> </ul>			
Support the Nation	<ul> <li>Implement a deliberate, enterprise-wide approach to Whole of Government support</li> </ul>			

Source: DLA, FY 2021-2026 Strategic Plan



## DLA Strategic Plan (Cont.)

Strategic Goals	Strategic Objectives
Trusted Mission Partner	<ul> <li>Implement customer-centric performance metrics and predictive problem-solving culture</li> <li>Provide greater financial transparency to customers</li> <li>Provide next generation customer service, including a customer feedback mechanism</li> </ul>
Modernize Acquisition and Supply Chain Management	<ul> <li>Expand industry engagement to foster innovation and maximize value for our customers</li> <li>Improve the end-to-end post-award segment to enable collaborative customer support, increase responsiveness, and manage costs</li> <li>Develop a market intelligence capability to manage supply chain risk and drive best value</li> <li>Enhance our acquisition capabilities to improve readiness for contingencies</li> </ul>





### DLA Strategic Plan (Cont.)

Strategic Goals	Strategic Objectives			
Future of Work	<ul> <li>Redefine virtual work models to enable our next generation workforce</li> <li>Assess DLA CONUS facilities footprint to maximize space utilization</li> <li>Build skillsets of the future</li> </ul>			



Source: DLA, FY 2021-2026 Strategic Plan

### **DLA Organization Metrics**

- » DLA provides more than \$40 billion in goods and services annually.
- » Employs about 26,000 civilians and military.
- » Supports more than 2,400 weapon systems.
- Manages multiple supply chains that contract for material and services across the military classes of supply, to include: subsistence (food/water), clothing and textiles, bulk petroleum and other energy products, construction material and equipment, personal demand items, medical material and equipment, and repair parts for land, sea and air systems.
- » Administers the storage and disposal of strategic and critical materials to support national defense.
- » Operates in most states and 28 countries.
- » Operates a global network of distribution centers. DLA's warehousing strategy is driven by the commitment to better serve warfighters, co-locating with the armed forces while placing supplies where they are most needed. By positioning material closer to its customers, DLA is able to decrease wait time, reduce cost and improve military readiness.
- » Leads DoD's efforts to supply the military services with alternative fuel and renewable energy solutions.
- » Supports disaster response and humanitarian relief efforts at home and abroad.
- Supports other federal agencies, state and local governments with items such as uniforms, food and fuel. Customers include the Federal Emergency Management Agency, Health and Human Services, U.S. Forest Service, and the Department of Agriculture School Lunch Program.



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### Agency Employee Summary

### **DLA Employee Summary**

#### **Employee Statistics**

	Agency	Federal	
Employees (2021)	24,326	2,171,790	
Employment Growth (2020 vs. 2021)	<b>u</b> -0.1 %	0.6 %	
Retirement Rate (2019)	1.9 %	1.6 %	
Turnover Rate (2019)	4.6 %	5.4 %	
Largest Age Group (2021)	50-59 (8,181)	50-59 (624,584)	
Length of Service (2021)	10-19 Yrs (9,350)	1-9 Yrs (852,158)	

Source: FedScope (March 2021)



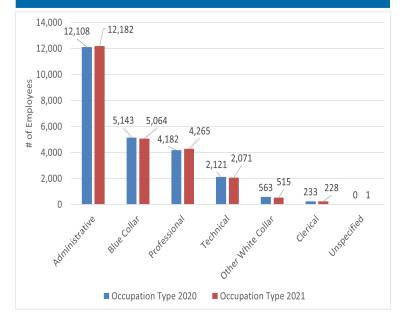
#### Annual Employment Trend

Source: OPM FedScope, Deltek



## DLA Employee Summary (Cont.)

Employees by Occupation (FY 2020 - 2021)



10.000 9,000 8,000 Employees 7,000 6,000 5,000 4.000 of 3,000 # 2,000 1,000 0 2017 2018 2019 2020 2021 ■<20 4 12 16 6 6 1.444 1.296 20-29 1.257 1.381 1.300 30-39 5,137 5,349 5,516 5,233 5,105 40-49 5,685 5,824 5,909 5,804 5,991 50-59 9,045 8,885 8,625 8,363 8,181 60-64 2.471 2.601 2.576 2.641 2.491 65+ 963 985 1.019 1.068 1.106

**Employees by Age** 

#### Source: OPM FedScope, Deltek

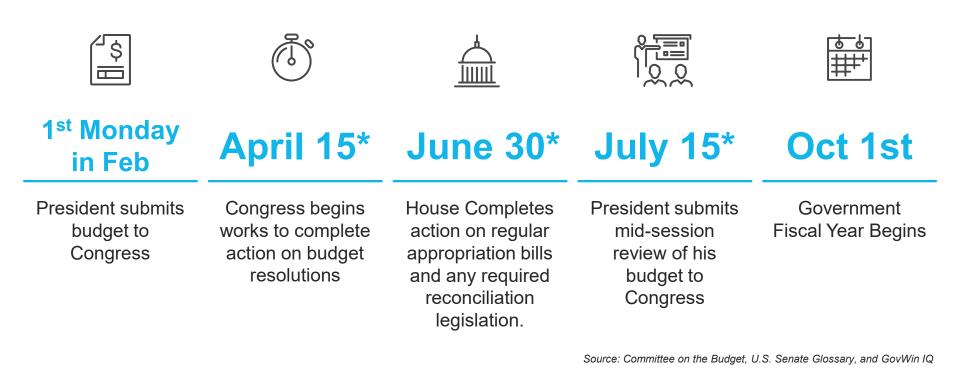




### Account Budget Summary

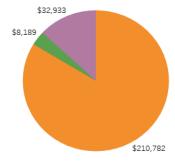


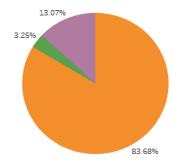
### **Annual Federal Budget Timeline**



### DLA Research, Development, Test & Evaluation Budget Request, FY 2022

DLA RDT&E Total Budget Request FY 2022 % of DLA RDT&E Total Budget Request FY 2022







Source: GovWin IQ, DOD Budget FY 2022, RDT&E Budget Supplement

Win All Values Shown in (\$ Thousands)

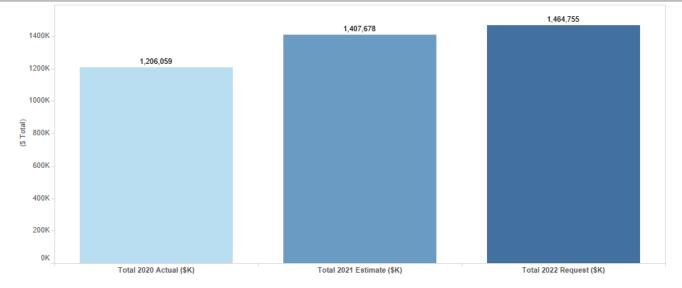
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### Account Capital Plans and Initiatives – Information Technology



### **DLA IT Budget**



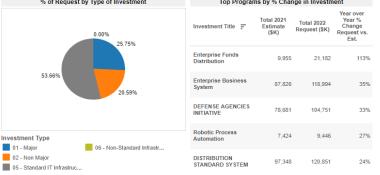
Component	Total 2020 Actual (\$K)	Total 2021 Estimate (\$K)	Total 2022 Request (\$K)
DEFENSE LOGISTICS AGENCY	1,206,059	1,407,678	1,464,755
Grand Total	1,206,059	1,407,678	1,464,755

Source: Budget of the U.S. Government, FY 2022 (Exhibit 53), GovWin IQ



### **DLA IT Budget Request Summary**

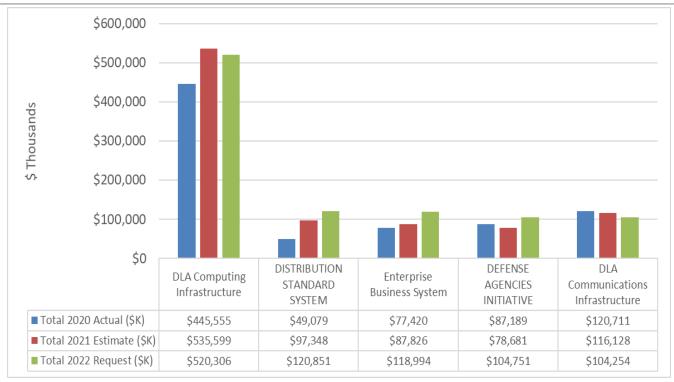
DME vs Steady State Budget Request Top Investments 1500K Investment Title = **DLA Computing** Infrastructure DISTRIBUTION STANDARD 1000K SYSTEM fotal (\$K) Enterprise Business System 500K DEFENSE AGENCIES INITIATIVE **DLA** Communications Infrastructure 0K Total 2022 DME 2022 Steady State 2022 200,000 400,000 0 Request (\$K) Request (\$K) Request (\$K) Total 2022 Request (\$K) % of Request by Type of Investment Top Programs by % Change in Investment



FY 2022 Federal Information Technology Budget Request Summary



### DLA – Leading IT Programs by Annual Request





### DLA – Leading Opportunities

Program	Status	RFP- Date	Value (\$ M)	Opp. ID
DLA GLOBAL TIRE PROGRAM (GTP)	Forecast Pre-RFP	10/2027	9,999	187419
DLA J6 ENTERPRISE TECHNOLOGY SERVICES (JETS)	Forecast Pre-RFP	07/2023	6,014	170684
AIR FORCE IPV GEN III	Forecast Pre-RFP	03/2026	1,500	170685
CHEMICALS PACKAGED PETROLEUM OIL AND LUBRICANTS IN SUPPORT OF ALL US MILITARY FOREIGN MILITARY NONMILITARY CUSTOMERS	Forecast Pre-RFP	09/2025	1,400	210556
DLA OCONUS SUBSISTENCE PRIME VENDOR SOUTHWEST ASIA THE HORN OF AFRICA AND EASTERN AFRICA	Pre-RFP	11/2021	978	171320

Source: GovWin IQ



### Account Capital Plans and Initiatives – Architecture, Engineering, and Construction (AEC)



### DLA – FY 2022 AEC Budget Request

Program	Estimate	
(In Millions of Dollars)	2022	
Major Construction	\$110	
Minor Construction	\$7	
Planning & Design	\$21	
Total DLA Military Construction Budget	\$138	

Source: GovWin IQ, FY 2022 Department of Defense Budget Overview



### **DLA Leading AEC Initiatives**

- » Fuel Pier Marine Corps Air Station, Iwakuni, Japan
- » Operations Support Facility Chibana Compound Kadena Air Base, Okinawa, Japan
- » Operations Support Facility Kadena Air Base, Okinawa, Japan



Source: DOD, Military Construction Budget FY 2022

### DLA – Leading AEC Opportunities

Program	Status	RFP-Date	Value (\$ M)	Opp. ID
AEC DLA IDIQ CONSTRUCTION REQUIREMENTS CONTRACT	Forecast Pre-RFP	01/2023	40	196443
AEC JOB ORDER CONTRACT AT DEFENSE LOGISTICS AGENCY RICHMOND VA	Forecast Pre-RFP	02/2023	25	184262
AEC HAZARDOUS WASTE REMOVAL DISPOSAL FROM MULTIPLE LOCATIONS IN THE GREAT LAKES REGION	Forecast Pre-RFP	02/2023	12	172755
AEC HAZARDOUS WASTE REMOVAL TRANSPORTATION AND DISPOSAL VIRGINIA AND WEST VIRGINIA	Forecast Pre-RFP	02/2022	11	172886
AEC CALIFORNIA NATIONAL GUARD WASTE REMOVAL DISPOSAL	Forecast Pre-RFP	01/2023	2	182349

Source: GovWin IQ

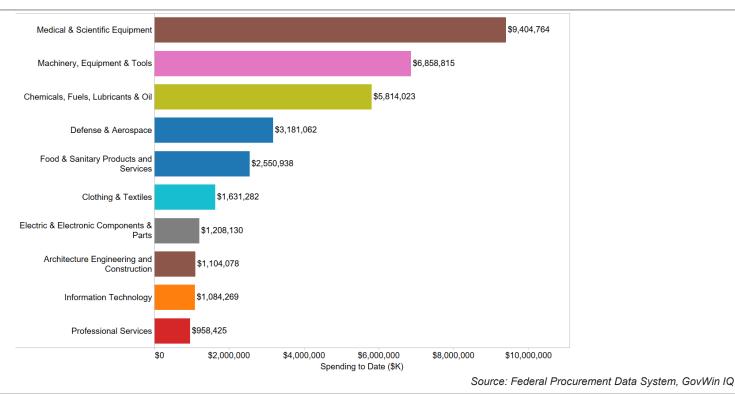




### Account Buying Behavior

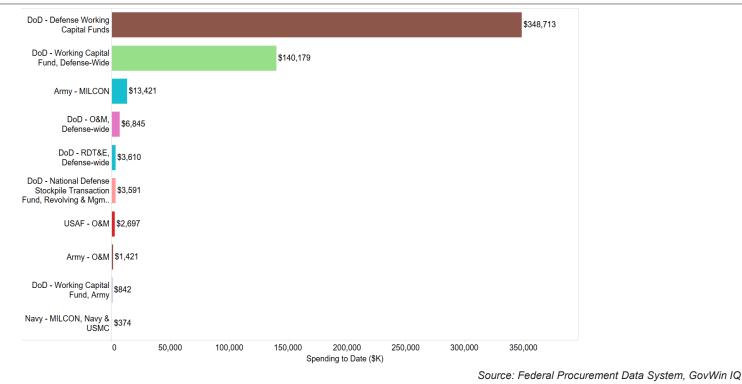


## Leading DLA Spending by Segments, FY 2020



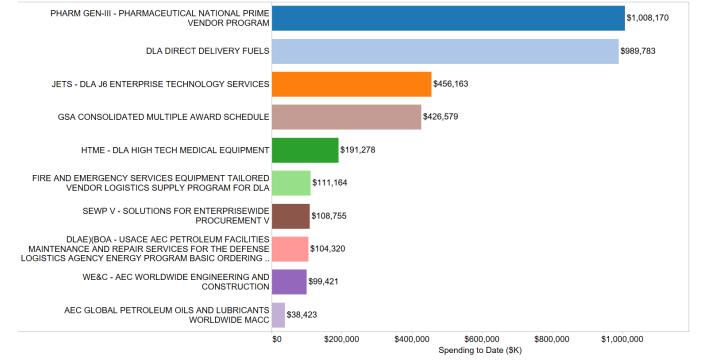


### Leading DLA Budget Accounts, FY 2020



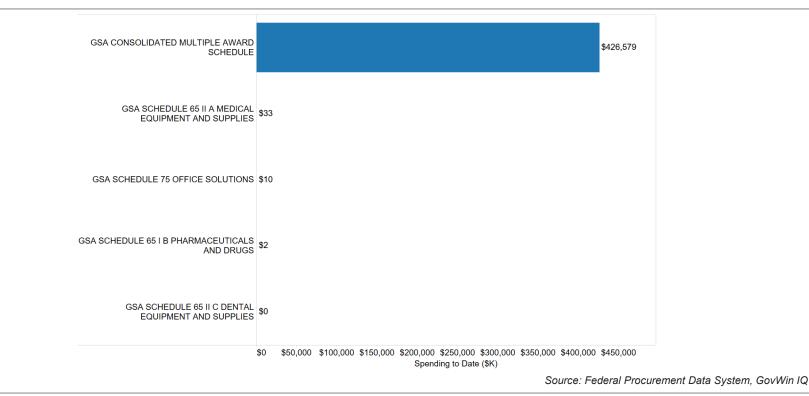


# Leading DLA Spending by Contract Vehicles, FY 2020



Source: Federal Procurement Data System, GovWin IQ

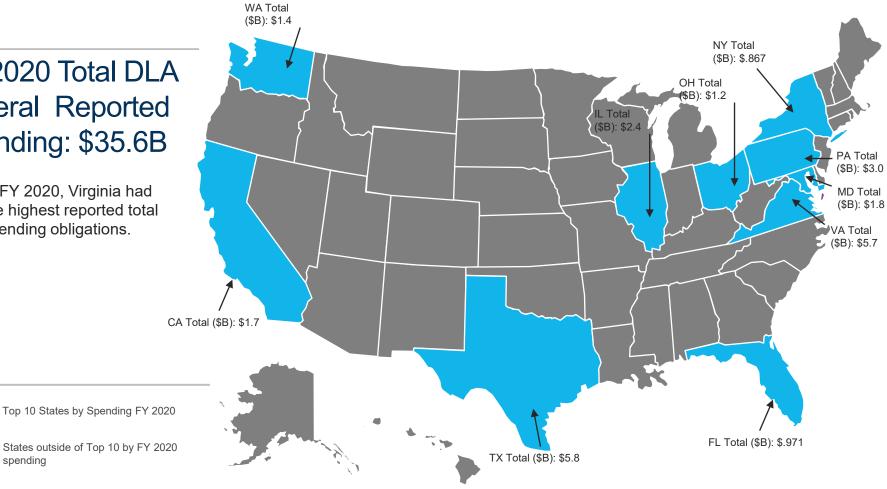
## Leading DLA Spending GSA Schedules, FY 2020





### FY 2020 Total DLA Federal Reported Spending: \$35.6B

In FY 2020, Virginia had **>>** the highest reported total spending obligations.





spending

#### **DLA Small Business Contracting Goals FY 2021**

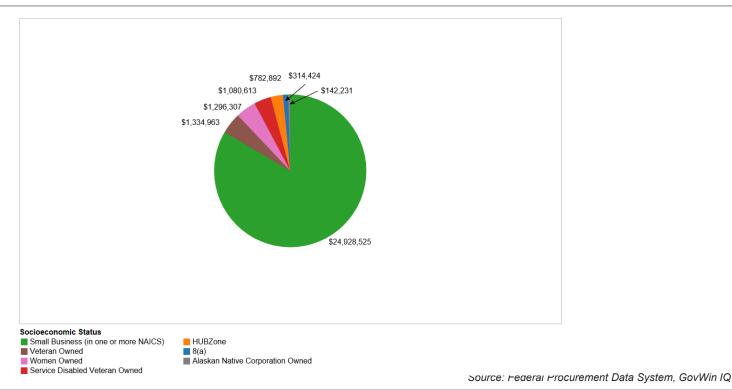
Socioec. Status	Actual	% Actual	% Goal
Service Disabled Veteran Owned	\$709.1M	2.6%	3.0%
Certified HUBZone Small Business	\$796.5M	2.9%	3.0%
Women Owned	\$1.1B	3.9%	5.0%
Small Disadvantaged Business	\$1.6B	5.7%	5.0%
Source: FPDS			



Source: Small Business Dashboard



# DLA Total Small Business Spending by Socioeconomic Status, FY 2020\*



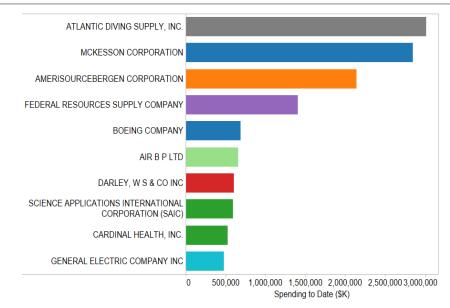


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#### **Account Competitive Landscape**



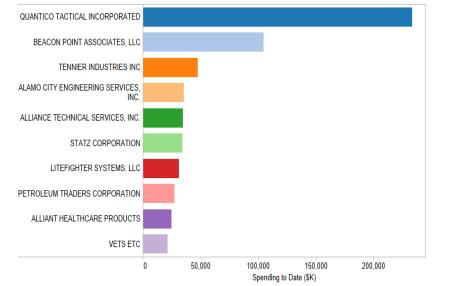
# Leading DLA Prime Contractors, FY 2020



Vendor	FY 2020 Total (\$ K)	% of Total Reported
ATLANTIC DIVING SUPPLY, INC.	\$3,013,542	8%
MCKESSON CORPORATION	\$2,847,862	8%
AMERISOURCEBERGEN CORPORATION	\$2,143,911	6%
FEDERAL RESOURCES SUPPLY COMPANY	\$1,407,305	4%
BOEING COMPANY	\$687,478	2%
AIR B P LTD	\$659,130	2%
DARLEY, W S & CO INC	\$604,678	2%
SCIENCE APPLICATIONS INTERNATIONAL CORPORATION (SAIC)	\$590,609	2%
CARDINAL HEALTH, INC.	\$526,160	1%
GENERAL ELECTRIC COMPANY INC	\$477,071	1%
Grand Total	\$35,646,681	100%



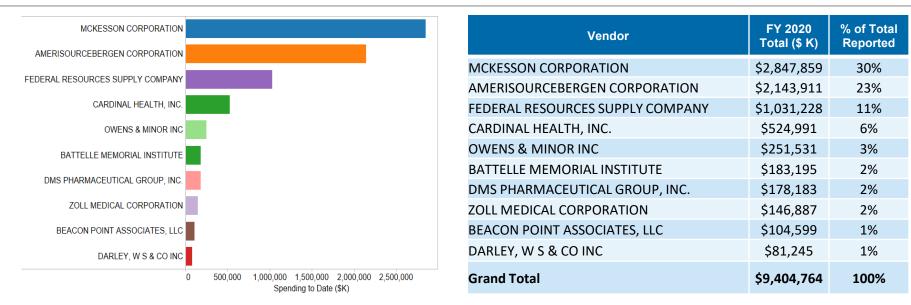
# Leading DLA Prime Veteran Owned Contractors, FY 2020



Vendor	FY 2020 Total (\$ K)	% of Total Reported
QUANTICO TACTICAL INCORPORATED	\$233,165	17%
BEACON POINT ASSOCIATES, LLC	\$104,599	8%
TENNIER INDUSTRIES INC	\$47,685	4%
ALAMO CITY ENGINEERING SERVICES, INC.	\$35,572	3%
ALLIANCE TECHNICAL SERVICES, INC.	\$34,857	3%
STATZ CORPORATION	\$34,396	3%
LITEFIGHTER SYSTEMS, LLC	\$31,355	2%
PETROLEUM TRADERS CORPORATION	\$27,322	2%
ALLIANT HEALTHCARE PRODUCTS	\$24,738	2%
VETS ETC	\$21,596	2%
Grand Total	\$1,334,963	100%

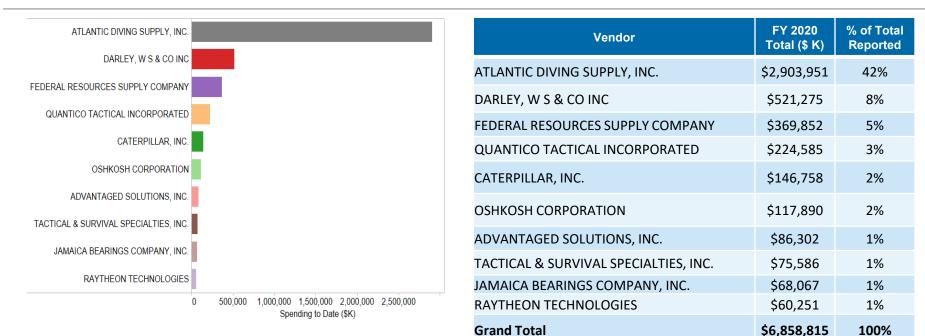


# Leading DLA Prime Medical & Scientific Contractors, FY 2020



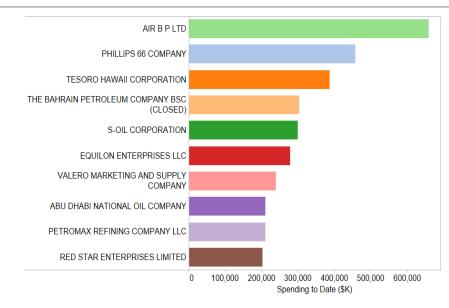


# Leading DLA Prime Machinery, Equipment & Tools Contractors, FY 2020





# Leading DLA Prime Chemicals, Fuels, Lubricants & Oils Contractors, FY 2020



Vendor	FY 2020 Total (\$K)	% of Total Reported
AIR B P LTD	\$659,130	11%
PHILLIPS 66 COMPANY	\$458,169	8%
TESORO HAWAII CORPORATION	\$386,897	7%
THE BAHRAIN PETROLEUM COMPANY BSC (CLOSED)	\$303,193	5%
S-OIL CORPORATION	\$300,136	5%
EQUILON ENTERPRISES LLC	\$278,789	5%
VALERO MARKETING AND SUPPLY COMPANY	\$239,830	4%
ABU DHABI NATIONAL OIL COMPANY	\$211,157	4%
PETROMAX REFINING COMPANY LLC	\$210,103	4%
RED STAR ENTERPRISES LIMITED	\$203,260	4%
Grand Total	\$5,814,023	100%





#### Procurement



#### DLA – Procurement

- DLA acquisitions are under the authority of the <u>Defense Logistics Acquisition Directive (DLAD)</u>, as well as the <u>Federal Acquisition Regulation (FAR)</u> and the <u>Defense Federal Acquisition Regulations Supplement (DFARS)</u>. The FAR implements the various statutes and regulations which impact upon the Federal contracting process. The DFARS applies to purchases and contracts by Department of Defense (DoD) contracting activities made in support of foreign military sales or North Atlantic Treaty Organization (NATO) cooperative projects without regard to the nature or sources of funds obligated, unless otherwise specified in this regulation.
- The DLA's Logistics Operations (J-3) supports the procurement, management, storage and distribution of approximately 5.2 million items for U.S. military customers, other Federal agencies, and allied forces. The J-3 is organized in the following way:
  - » Operations and Sustainment (J31)
  - » Joint Contingency Acquisition Support Office (JCASO) (J32)
  - » Logistics Policy and Strategic Programs (J34)
  - » Nuclear Enterprise Support Office (J310)
  - » Business Management Office



## DLA – Procurement (Cont.)

- The <u>Defense Logistics Agency Acquisition (J7) Directorate</u> manages the establishment and operations of procurement policy and oversight for DLA's 5.2 million items managed. DLA buys, stores and distributes food, fuel, uniform apparel, pharmaceutical, medical and surgical products and equipment and weapons system repair parts for the military services and other customers worldwide. The J-7 is organized in the following way:
  - » Acquisition Workforce, Audits, and Legislative Affairs, J71
  - » Contract and Pricing Compliance, J72
  - » Acquisition Operations, J73
  - » Acquisition and Strategic Programs, J74
  - » Procurement Process and Systems, J76
  - » Procure-to-Pay Process Cycle Integration, J78



### DLA – Procurement (Cont.)

» <u>DLA Strategic Materials</u> plans, facilitates and acquires services and supplies to support the storage and sale of strategic and critical materials inventory. DLA Strategic Materials is responsible for acquiring, upgrading, rotating and disposing of stockpile materials as provided by the Annual Materials Plan to include storage, security, testing, contracting, quality studies and maintenance and replacement of materials in the National Defense Stockpile.

> Defense Logistics Agency Director of Logistics Operations or the Director of Acquisition Directorate 8725 John J. Kingman Rd. Ft. Belvoir, VA 22060-6221 Logistics Operations (571) 767-1600 Acquisition Directorate (571) 767-1645



## What DLA Buys?

- The Defense Logistics Agency (DLA) manages the global supply chain from raw materials to end user to disposition for the Army, Navy, Air Force, Marine Corps, Coast Guard, 10 combatant commands, other federal agencies, and partner and allied nations. DLA also supplies 86 percent of the military's spare parts and nearly 100 percent of fuel and troop support consumables, manages the reutilization of military equipment, provides catalogs and other logistics information products and offers document automation and production services to a host of military and federal agencies.
- The DLA buys 5.9 million of these items for the Military Services through designated Contracting Offices. The agency provides a <u>list</u> that indicates whether DLA or the General Services Administration (GSA) has been designated as the integrated materiel manager at the wholesale level for one or more consumable items of supply in the Federal Supply Class (FSC). Items under a specific FSC may be managed by multiple Supply Chains; therefore, this is not intended as a definitive list of DLA-managed items.



# **DLA Procurement Opportunities**

» <u>DLA Internet Bid Board System (DIBBS)</u> is a web-based application that allows you to search for, view, and submit secure quotes on Requests for Quotations (RFQs) for DLA items of supply. DIBBS also allows users to search and view Requests for Proposals (RFPs), Invitations for Bid (IFBs), awards, and other procurement information related to DLA.



# **DLA Industry Engagement Plan**

The <u>Defense Logistics Agency (DLA)</u> <u>Industry Engagement Plan</u> focuses on DLA building stronger industry partnerships that are designed to meet long-term objectives and produce the most cost-effective and innovative solutions for DLA customers. It also reflects the Director's commitment to the implementation of a systematic and proactive approach with industry across the DLA enterprise.



### **DLA Subcontracting**

- » To promote small business participation in larger contracts, Congress enacted Public Law 95-507 requiring all contractors, other than small businesses, receiving federal contract awards over \$700,000 (\$1,500,000 for construction) to submit acceptable subcontracting plans prior to contract award.
- To be eligible as a subcontractor, a concern must represent itself as a small business, veteran-owned small business, service-disabled veteran-owned small business, HUBZone small business, small disadvantaged business, or women-owned small business concern. For more information about the Subcontracting Program, go to <u>FAR Subpart 19.7</u>
- » DLA vendors can examine the <u>Department of Defense (DoD) Prime Contractor Directory</u> that identifies large prime contractors that are required to establish subcontracting plans with goals. The list includes company names, prime contract numbers, contract periods of performance, NAICS codes, company points of contact (POCs), POC phone numbers and POC email addresses. This directory can be used to find the contact information of prime contractors for potential subcontracting opportunities.
- The <u>DoD Subcontracting Program: The Basics of Subcontracting</u> provides information on regulatory, subcontracting, and reporting requirements. It also includes the types of subcontracting plans and the categories included in the subcontracting plan goals.



# DLA Subcontracting (Cont.)

The <u>SBA's SUB-Net</u> is a valuable resource for information on subcontracting opportunities. Solicitations or notices are posted by prime contractors as well as other government, commercial, and educational entities.



- The DLA Office of Small Business Programs provides <u>training</u>, advice, guidance and strategies to maximize opportunities for small businesses to participate in DLA's acquisition program, both as <u>prime contractors and subcontractors</u>. Through this office, DLA administers the <u>Department of Defense Procurement Technical Assistance Program</u>.
- » Local offices at each DLA procuring activity advise and assist contracting, program manager, and requirements personnel on all matters affecting small businesses. Those local offices also assist their commanders with developing and implementing strategies that increase business opportunities for several types of socio-economic small business programs: Small Business, Small Disadvantaged Business, 8(a), Historically Underutilized Business Zone, Women-Owned Small Business, Veteran-owned Small Business, and Service-Disabled Veteran-Owned Small Business. The buying activity small business specialist is the primary point of contact for most small business related questions.
- » DLA is responsible for nearly every consumable item used by our military forces worldwide. DLA <u>buying activities</u> <u>purchase</u> aviation, land and maritime weapon systems parts, fuel, and critical troop-support items involving food, clothing and textiles, medical, and construction equipment and material. DLA procures depot-level repairables as well as the services that are necessary to support the enterprise mission. DLA Office of Small Business Programs can advise you on which buying activity is the best fit for your small business.



- » For those new to working with DLA, the agency provides a small business overview for vendors, <u>Steps to Success Doing</u> <u>Business With the Defense Logistics Agency</u>. The overview details what DLA is, what DLA buys, and how the federal government buys goods and services. The overview explains what programs a business might be eligible for and the steps and systems needed to become registered to do business with DLA. It also explains how to find current DLA and other federal government business opportunities.
- The Procurement Technical Assistance Program (PTAP) was established to expand the number of businesses capable of participating in government contracts. The program is administered by DLA's Small Business Programs in cooperation with states, local governments and nonprofit organizations. Under the program, Procurement Technical Assistance Centers (PTACs) help businesses pursue and perform under contracts with the Department of Defense, other federal agencies, state and local governments and with government prime contractors. Most of the assistance the PTACs provide is free. PTAC support to businesses includes registration in systems such as the System for Award Management (SAM), identification of contract opportunities, help in understanding requirements and in preparing and submitting bids.
- If you have a question related to a specific buying activity of DLA or want to send your capabilities statement to market your company, contact the DLA Small Business Office associated with that buying activity.
- If you are a small business who has a solicitation related question or contract question for a specific DLA buying activity's requirement and you are having challenges with communicating with the cognizant contracting office, you can contact the DLA Small Business Office associated with that buying activity as well.

- » Review the Overview for Vendors to the left to learn what DLA buys if you are unsure which buying activity relates to your business.
- » You can also review this <u>spreadsheet</u> to locate which buying activity has purchased your particular North American Industry Classification System (NAICS) code over a three-year period. (Search by NAICS code using the find (control f) function).
- » Point-of-contact information for each buying activity is listed in the Contact DLA Offices of Small Business Programs section at the top of the page.



Information concerning any of the small business activities of the DLA can be obtained from the Director of Office of Small Business Programs at the following mailing address:

> Defense Logistics Agency Office of Small Business Programs 8725 John J. Kingman Blvd. Room 1127 Ft. Belvoir, VA 22060-6221 (571) 767-0192

Defense Logistics Agency Office of Small Business Programs Contracting Services Office Associate Director: (215) 737-8514 Small Business Director: (215) 737-8646



#### Thank You!

